



## RECENT INTEGRATED DELIVERY ACTIVITIES

This listing of recent integrated delivery activities represents various degrees and forms of integration in the Catholic healthcare ministry. Organized by region, the list includes the participants and a brief description. Although necessarily incomplete, with so many activities around the country, the information illustrates the wide scope of activities.

Please keep us informed as you move toward integration with other providers. Call or send your press releases and notices to *Health Progress*, 4455 Woodson Road, St. Louis, MO 63134. We will publish additional listings of integrated activities in upcoming issues.

### WEST

#### Phoenix

##### Arizona Healthcare Alliance

St. Joseph Hospital and Medical Center; Arrowhead Community Hospital and Medical Center; PMH Health Resources, Inc.; Chandler Regional Hospital; John C. Lincoln Hospital and Health Center, Phoenix; Lutheran Healthcare Network; Baptist Hospitals & Health Systems

Participants have formed an integrated healthcare delivery system for the Phoenix area offering a full continuum of services.

#### Sacramento, CA

##### Mercy Healthcare Sacramento

Five-hospital system in Sacramento, CA

The system recently added Methodist Hospital as part of a strategy to make services accessible to persons in all parts of the Sacramento area.

#### San Bernardino, CA

##### Inland Community Health Network

St. Bernardine Medical Center and Arrowwest Medical Group; Inland Health Organization

St. Bernardine acquired Arrowwest Medical Group as part of a strategic plan to form a regional community health network.

#### San Diego

##### HealthFirst Network

Mercy Healthcare (including Mercy Hospital and Medical Center and Mercy Clinic); 3 non-Catholic San Diego-area hospitals; and 10 physician groups

HealthFirst members have affiliated to form a managed care network with facilities located in key locations throughout the service area.

#### San Francisco

##### PriMed Management Consulting Services

Catholic Healthcare West, San Francisco; Hill Physicians Medical Group, San Ramon, CA

These two organizations have agreed to form a regional integrated health system designed to attract group purchasers.

##### Strategic Partnership (unnamed)

Daughters of Charity National Health System—West Region, San Francisco; Mullikin Medical Centers, Artesia, CA

Daughters of Charity and Mullikin are forming a strategic partnership to promote integrated delivery.

### SOUTHWEST

#### Albuquerque, NM

##### MEDNET

St. Joseph Healthcare System

The system has entered into multiple arrangements with area physicians and payers to offer managed care plans to residents of the Albuquerque area.

#### Little Rock, AR

##### Healthsource Arkansas

St. Vincent Infirmiry Medical Center, Little Rock; Healthsource, Inc., Concord, NH

A joint venture between St. Vincent and Healthsource will offer a full array of managed care products (pending licensure by the state insurance commissioner).

### MIDWEST

#### Cincinnati

##### HealthSpan

The Christ Hospital and Cincinnati-area Mercy and Franciscan hospitals (members of Mercy Health System, Cincinnati; Franciscan Health System of Cincinnati)

Network offers managed care plans for Cincinnati-area employers.

##### NewHealth

Good Samaritan Hospital; Bethesda Hospital; and ChoiceCare (HMO)

Two hospitals have joined with the area's largest HMO to form an integrated managed healthcare system, emphasizing prevention and wellness.

#### Flint, MI

##### Genesys Health System

Genesee Memorial Hospital, Wheelock Memorial Hospital, Flint Osteopathic Hospital, St. Joseph Hospital

Established integrated delivery network will in 1997 open first U.S. hospital to be designed and built using patient-focused care concepts.

#### Hobart, IN

##### Affiliation (in planning)

St. Catherine Hospital, East Chicago; St. Mary Medical Center, Hobart; Saint Margaret Mercy Medical Centers, Ham-





mond and Dyer; St. Anthony Medical Center, Crown Point

Northern Indiana hospitals are discussing affiliation to avoid duplication, lower costs, and simplify service delivery.

#### **Mason City, IA**

##### **North Iowa Mercy Health Center**

St. Joseph Mercy Hospital; North Iowa Medical Center

Hospitals have consolidated as step toward forming an integrated delivery network.

#### **Milwaukee**

##### **Covenant Healthcare**

St. Francis Health Care (parent company of St. Francis Hospital) and WFSI-Milwaukee (holding company for St. Joseph's Hospital, St. Michael Hospital, Elmbrook Memorial Hospital, and Franciscan Home Health)

The holding company currently oversees operations of these southeastern Wisconsin facilities; committees are working toward eventual integration of some services.

#### **Oak Park, IL**

##### **Synergon Health System**

Oak Park Hospital, Oak Park; Westlake Community Hospital, Melrose Park, IL; Westlake Pavilion, Franklin Park, IL; Community Nursing Service West, Oak Park; and Rush-Presbyterian-St. Luke's Hospital, Chicago

Providers have entered into a joint venture to form a healthcare network.

#### **Omaha**

##### **Preferred HealthAlliance, Inc.**

Bergan Mercy Medical Center; Immanuel Medical Center; Mercy Hospital, Council Bluffs, IA; Mutual of Omaha Insurance Company

Organization will introduce innovative health plans to ensure access to care in most appropriate setting, with an emphasis on disease prevention and health education.

#### **St. Louis**

##### **Integrated Delivery Network (unnamed)**

DePaul Health Center; Missouri Baptist Healthcare System; Saint Louis University Health Sciences Center; St. Mary's Health Center; St. Joseph Health Center, St. Charles, MO; St. Joseph Hospital West, Lake St. Louis, MO; Cardinal Glennon Children's Hospital; SSM Rehabilitation Institute

Providers are forming an integrated delivery network that includes 2,855 licensed beds and 12,378 employees.

##### **Integrated Delivery Network (unnamed)**

St. Anthony's Medical Center; St. John's Mercy Medical Center; St. Luke's Hospital

The three hospitals are forming an integrated delivery network that is expected to be in operation by late 1993.

#### **Sioux Falls, SD**

##### **HealthPartners**

McKenna Hospital; Prince of Peace Retirement Community; and Presentation Health System

Participants have formed a primary care network of employers, physicians, and hospitals.

#### **SOUTHEAST**

##### **Atlanta**

##### **North Georgia Regional Healthcare Network**

Saint Joseph's Health System (which includes Saint Joseph's Hospital of Atlanta); Northside Hospital

Network serves as an organization to develop joint ventures between the hospitals.

#### **Ft. Lauderdale, FL**

##### **Community Health Network**

Holy Cross Hospital and seven hospitals in the South and North Broward Hospital Districts

Holy Cross Hospital and the two public hospital districts intend to form an integrated delivery network that will contract with managed care organizations to offer full continuum of services.

#### **Memphis**

##### **Health Network Care Plan**

St. Francis Hospital; St. Joseph Hospital and Health Care Centers

This managed care network provides physician and hospital services.

#### **NORTHEAST**

##### **New York City**

##### **Organized Arrangement (in planning)**

St. Vincent's Hospital and Medical Center; St. Clare's Hospital and Health Center; Cabrini Medical Center

The three hospitals plan to form an organized arrangement that will provide a continuum of services through a Manhattan Catholic network.

##### **Watertown, NY**

##### **Northern New York Rural Health Care Alliance**

Mercy Center for Health Services, Watertown, NY, and 14 other facilities in upstate New York

The proposed alliance of rural healthcare facilities will form a managed care network.