

Foundations of Catholic Healthcare Leadership **LIVE**

THURSDAYS, JANUARY 28 — MARCH 18, 2027



Presenters



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Nathaniel Blanton Hibner, Ph.D.
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Foundations of Catholic Healthcare Leadership Live

An Interactive Virtual Formation and Development Program

January 28 to March 18, 2027

This Program Will Benefit:

- Executives
- Sponsor and Board members
- Directors
- Managers and Supervisors
- HR staff
- Administrators
- Physicians, nurses and clinical staff
- Pastoral care staff
- Communications and marketing staff
- Persons serving in leadership of partner organizations

Considered an essential primer for new and current leaders in Catholic healthcare, the program deepens understanding of the pivotal role leaders play in carrying out the healing mission of Catholic healthcare in serving the needs of patients, families, communities and the common good.

Engaging Virtual Experience

Foundations Live takes place in a series of eight consecutive weekly virtual sessions starting on January 28 to March 18, from 1-3:30 p.m. ET. An orientation to familiarize participants with the program and virtual format will be Tuesday, January 26, 2027, from 1-2 p.m. ET.

Each session features presentations from CHA experts in key areas of Catholic healthcare in combination with valuable opportunities for dialogue and networking in breakout sessions and virtual discussions between each session.

The curriculum draws from scriptural, theological, and spiritual dimensions of healthcare ministry, including ethics and the Catholic Social Tradition. Attention is given to integrating aspects of Catholic identity with community benefit, global health, caring for creation, advocacy, and discernment in decision-making.

Registration

- CHA Members*: \$295.00/\$445.00 per person
- Non-Members: \$590.00 per person

* CHA Member registration fee is based upon member type. Specific pricing information is available upon registration or by contacting the CHA Service Center at servicecenter@chausa.org for your pricing.

ORIENTATION — TUESDAY, JAN. 26, 2027, 1-2 P.M. ET

Darren Henson, Ph.D., S.T.L. and Karla Keppel, MA/MA

This session is critical to familiarize participants with our customized virtual platform used for all eight sessions. We will practice the logistics for moving into breakout rooms, full-group discussion, chat features, navigation to print resources, and post-session submissions of participant reflections and discussion boards.



SESSION ONE – THURSDAY, JAN. 28 | 1-3:30 P.M. ET

Leadership in Catholic Healthcare

Sr. Mary Haddad, RSM

The objective is to enable participants to articulate important challenges for Catholic healthcare and their implications for leaders of the ministry. Themes include:

- ▶ Important opportunities and challenges on the horizon for Catholic healthcare and their implications for leaders of this ministry.
- ▶ Catholic healthcare as a ministry and its relationship to the Church.
- ▶ The heritage of the women and men religious who founded and nurtured the health ministry in the United States.

Jesus, The Foundation of Catholic Healthcare

Jill Fisk, MATM

The objective is to enable participants to express the relationship of the healing ministry of Jesus Christ to the foundation and work of Catholic healthcare. Themes include:

- ▶ The implications of describing “the healing ministry of Jesus” as the foundation of our ministry, and the impact for leaders of this ministry.
- ▶ Understanding Jesus as a healer of whole persons, and the foundational stories for the Catholic health ministry.
- ▶ Sacred Scripture as a spiritual touchstone for leaders.

SESSION TWO – THURSDAY, FEB. 4 | 1-3:30 P.M. ET

Spirituality: Individual, Organizational, and Operational

Diarmuid Rooney, M.S.Psych., M.T.S., D.Soc.Admin. and Jill Fisk, MATM

The objective is to understand the central role of spirituality in Catholic healthcare, first and foremost in the leaders themselves, as well as within the organization and operationalized in commitments to providing spiritual care for the people we serve. Themes include:

- ▶ The spiritual dimension of the human person.
- ▶ Spiritual practices by individuals and expressed in a diverse and pluralistic workplace.
- ▶ Articulating organizational spirituality and the role of leadership in fostering it.
- ▶ The role and significance of professional chaplaincy across the ministry and as part of an interdisciplinary care team and essential for whole person care.

SESSION THREE – THURSDAY, FEB. 11 | 1-3:30 P.M. ET

Catholic Social Tradition

Darren Henson, Ph.D., S.T.L. and Brian Kane, Ph.D.

The objective is to identify foundational concepts in Catholic Social Teaching and their implications for healthcare leadership. Themes include:

- ▶ The roots of Catholic Social Tradition.
- ▶ Major themes of the tradition that impact healthcare ministry.
- ▶ Emphasis on those who are poor and vulnerable.

SESSION FOUR – THURSDAY, FEB. 18 | 1-3:30 P.M. ET

Ethics and the Catholic Moral Tradition

Nathaniel Blanton Hibner, Ph.D.

The objective is to introduce participants to classic approaches to moral reasoning and to the Catholic moral tradition. Themes include:

- ▶ Ethics and morality in Catholic healthcare.
- ▶ The four classic ways of moral reasoning.
- ▶ Sources of the Catholic moral and ethics tradition and their impact on healthcare operations today.

The Ethical and Religious Directives

Nathaniel Blanton Hibner, Ph.D.

The objective is to introduce the *Ethical and Religious Directives for Catholic Healthcare Services* (ERDs) as a leadership resource and to articulate a basic process for ethical decision-making in the healthcare setting. Themes include:

- ▶ The *Ethical and Religious Directives for Catholic Healthcare Services* (ERDs).
- ▶ The relationship between the ERDs and the Catholic social tradition, and how they define the moral and ethical framework for Catholic healthcare in the United States.
- ▶ Our understanding of ethics as it plays out in provider/patient relationships and in specific issues at the beginning and end of life.

SESSION FIVE – THURSDAY, FEB. 25 | 1-3:30 P.M. ET

A Catholic Vision for Eldercare and Palliative Care

Indu Spugnardi and Darren Henson, Ph.D., S.T.L.

In this session, participants will discuss the importance of accompanying seniors and all people with chronic and serious illnesses, as this is a distinguishing feature of care identified with the healing ministry of Jesus. Themes include:

- ▶ Gain an understanding of the demographic, policy and societal forces impacting care of older persons.
- ▶ Articulate main objectives of eldercare in Catholic health ministries and new ways these objectives are being met, such as Age-Friendly Health Systems, HCBS and PACE.
- ▶ Understand and discuss how current palliative care practices reflect whole person care, congruent with the Catholic tradition.

Models of the Church and Sponsorship Today

Sr. Teresa Maya, CCVI, Ph.D. and Darren Henson, Ph.D., S.T.L.

The objective is to enable participants to understand the models and ethos of the church, and to introduce sponsorship in Catholic healthcare as the structured relationship with the institutional church. Themes include:

- ▶ Understanding the Church as servant and institution.
- ▶ Church structure from parish to papacy.
- ▶ Sponsor responsibilities, structure and the ways in which they live out their ministry.



SESSION SIX – THURSDAY, MARCH 4 | 1 -3:30 P.M. ET

This session highlights two key activities that demonstrate how Catholic healthcare puts the social tradition into action. Participants will understand the important and enduring commitment to community benefit, and then explore tactics and ethical strategies for global health.

Community Benefit: Catholic Social Tradition in Action

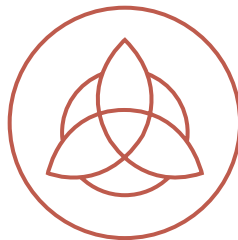
Nancy Zuech Lim, MPH, BSN

- ▶ Community benefit and the social determinants of health.
- ▶ The social conditions necessary for an individual's dignity to be actualized.
- ▶ The importance of understanding how your organization responds to needs within the community.

Global Health: Catholic Social Tradition in Action

Bruce Compton

- ▶ Catholic healthcare has always transcended national boundaries, and in today's global environment, global health has taken on new importance rooted in the imperative to preach the Gospel to the "ends of the earth."
- ▶ CHA's outreach activities supporting members, partner organizations, and the Church.
- ▶ Understanding your organization's global health activities.



SESSION SEVEN – THURSDAY, MARCH 11 | 1-3:30 P.M. ET

Stewarding Our Culture and Identity

Dennis Gonzales, Ph.D.

The objective is to develop a plan for ongoing development and formation as a ministry leader in Catholic healthcare. Themes include:

- ▶ Leaders as “culture bearers” who hold the organization’s integrity in trust and shape its culture.
- ▶ How leaders in Catholic healthcare use leadership principles as tools for maintaining a distinctive Catholic culture.
- ▶ Core spiritual practices that can strengthen a leader’s personal and professional growth.

Stewarding the Gift of Creation: A Mission and Health Imperative

Indu Spugnardi

The objective is to introduce participants to the Catholic tradition’s understanding of caring for creation and its implications for Catholic healthcare’s environmental sustainability, community health and social justice efforts. Themes include:

- ▶ The main themes in Pope Francis’ encyclical *Laudato Si’*.
- ▶ The Catholic health ministry’s call to care for creation from both a mission and health provider perspective.
- ▶ Serving as stewards of creation.



SESSION EIGHT – THURSDAY, MARCH 18 | 1-3:30 P.M. ET

Integration & Discernment,

Diarmuid Rooney, M.S.Psych., M.T.S., D.Soc.Admin.

The objective is to prepare leaders to integrate and apply the themes and concepts explored in Foundations to their work, leadership and organizational strategy. It will highlight discernment in decision-making when values-based methods are insufficient. Themes include:

- ▶ Integrating this experience and content into your leadership and service.
- ▶ Understanding discernment and why it matters.
- ▶ Discernment as an individual and communal spiritual practice.

Ongoing Formation, Flourishing, & Celebration

Darren Henson, Ph.D., S.T.L. and Karla Keppel, MA/MA

The objective is to integrate and apply the themes and concepts explored in formation. The session will present ongoing formation opportunities, both personally and professionally, through CHA offerings and other local and national initiatives. Themes include:

- ▶ Why ongoing formation is an essential practice for leaders in Catholic healthcare.
- ▶ How to remain connected to formation opportunities and ways that CHA supports ministry leaders.



What Participants Say About Foundations Live ...

“This is one of the best, most in-depth and inspiring leadership courses I have ever taken part in.”

“My biggest takeaway from this program is that we as a collective, have a much greater responsibility to the community and the people we serve. We have a chance to make a difference, one word, one gesture, and one giving moment at a time. Through compassion, consideration and selflessness we all have a chance to be better as individuals and lead by example to foster change.”

“A retreat! I felt like I went on a retreat!
Very powerful and thought-provoking.”

“I am transformed.”

“The lessons in leadership here can be built
upon for years to come.”

“Not being Catholic, learning the social traditions was great. I now have had a light shed on my organization and why we do what we do the way we do.”

“I am now able to articulate the mission of Catholic healthcare
and translate these learnings into action.”

“Extremely practical information, both personally and professionally.
It is truly foundational, not only to what we do but also to who we are.”

“This session put concepts into words I didn’t previously have.”

“Formation never ends.
This helped me get back to focusing on what is important.”

“This has been an incredible gift.”

Program Details

Registration FAQs

Is the registration fee per person or per site?

The registration fee is per person. If a group is attending from the same location, the registration fee applies to each person who registers for the program. Each participant must register, which will then provide individual access to the pre-work materials, the recordings, and submit assignments following the sessions.

Can I purchase individual sessions?

This is a formation program that builds on each session. As a result, it is offered as an integrated, eight-week program. Individual sessions are not available separately.

Attendance

Attendance is expected at all eight sessions and the orientation. The program design includes small group breakout discussions as well as large group discussion. Leadership studies have demonstrated that an excellent method for executive learning involves the opportunity to talk with one another about the topic presented. To optimize the small group experience, we ask the participants be on camera, and commit to the full time of the formation program.

Sessions are recorded and available to registrants the week after the session. This is a courtesy for anyone who cannot attend the live program experience. Recordings are insufficient substitutes for the formation experience, especially as they cannot replicate the small and full group discussions.

Individual and Group Attendance

The virtual experience provides valuable learning and formation for both individuals and teams, regardless of whether participants are in the same location or spread across different geographies.

Active participation is expected in both small and full group discussions, with cameras and microphones enabled when prompted.

Full group discussions, with cameras on, create a visual sense of community among healthcare leaders and allow for:

- Engaging discussions
- Questions and clarifications
- Sharing insights and reflections from breakout sessions
- Expanding on themes discussed

These interactions make ministry formation a rewarding and meaningful experience.

Participants should join from a stable location, such as a home office, professional office, or conference room. Please avoid joining while in transit or moving, as full attention and participation are necessary for the formation experience.

Participation as Part of a Group

Many organizations use this virtual program as an opportunity for team building and education and to augment their own formation programs. Executive teams and/or department leads or other groups can register and then attend together in one room using one computer and one phone line. Based on experience over the years, we recommend that the group does not exceed eight persons. If two or three individuals attend from one location, CHA will assign them to a small group that will include participants from other locations.

Participation as an Individual

Individual registrants can participate from anywhere. They are assigned to small groups and then connect via Zoom to other members of their small group. Participants in previous programs have indicated that connections they made with members of the group continued well after the online program concluded. To foster team building within a system, CHA assigns individuals from facilities within the same system to the same small group.

Cancellation Policy

To cancel your registration, contact the CHA Service Center at servicecenter@chausa.org or call (800) 230-7823.

- Full refund: cancellations received more than 14 calendar days prior to event
- 75% refund: cancellations received less than 14 calendar days prior to the event

There is no additional charge for substitute registrants.

Certificate of Attendance

Please note CHA does not offer Continuing Education Units (CEUs) for any programs.

CHA will provide all Foundations Live participants with a Certificate of Attendance indicating contact hours at the conclusion of the program. All program registrants will receive an email with a link to the overall evaluation as well as information regarding the Certificate of Attendance.

Participants may submit Certificates of Attendance to relevant organizations that accept proof of contact hours as credit. These include:

American College of Healthcare Executives: American College of Healthcare Executives (ACHE) members may self-report qualifying CEUs using the contact hour information provided on their CHA Certificate of Attendance. To self-report, log in as a member on the ACHE site; use the link on the left-hand side to self-report applicable contact hours for CEU credit.

NACC Board Certified Chaplains: National Association of Catholic Chaplains (NACC) board certified chaplain members may self-report their continuing education hours (CEHs) using the contact hours information provided on their CHA Certificate of Attendance

For further information regarding Certificates of Attendance, please contact the Programs and Learning Department at PAL@chausa.org.

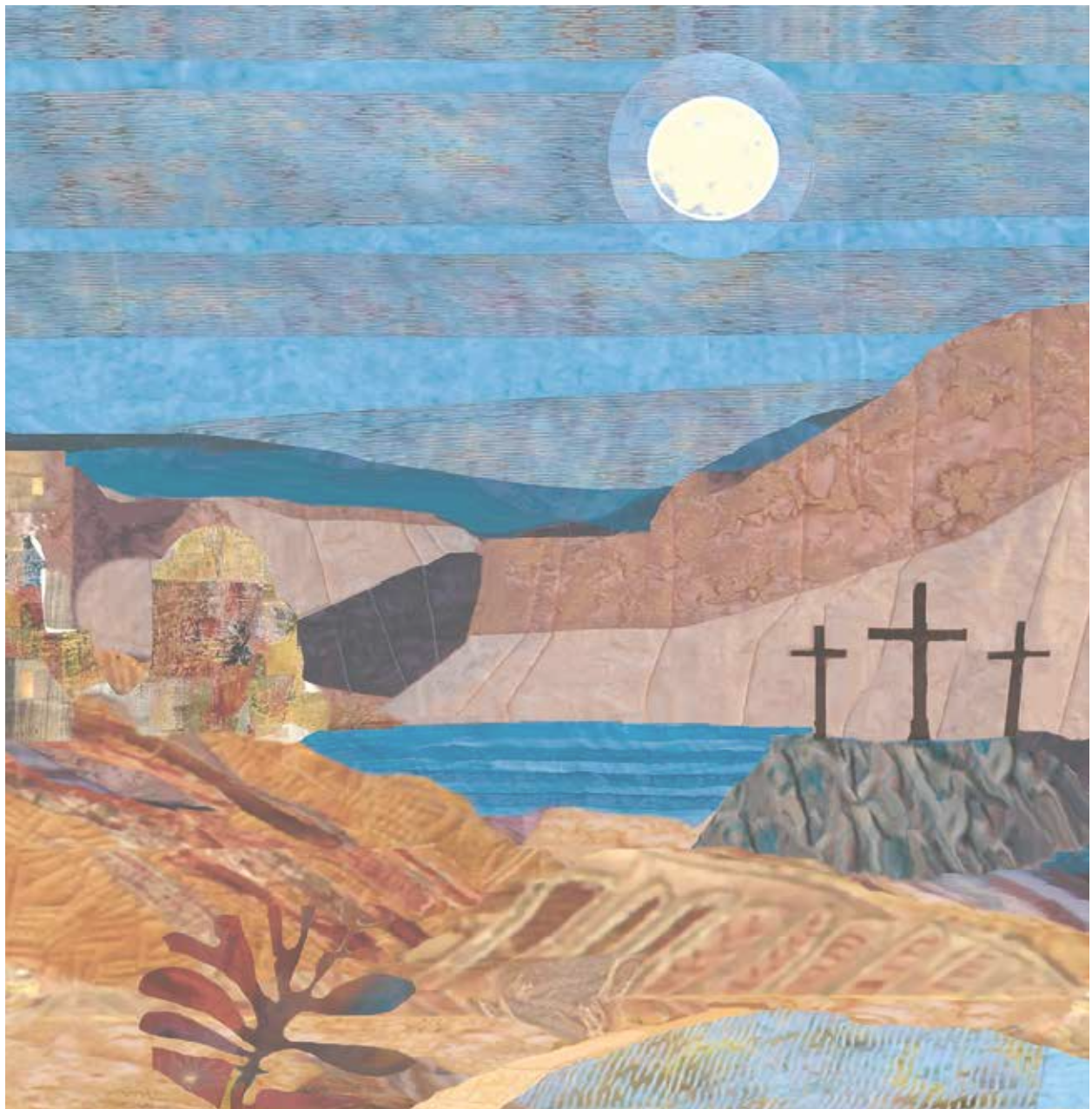
Notices

The right to change speakers or to modify the program content is reserved by CHA.

During the meeting, you may be recorded by CHA staff or its designated contractor. By your attendance or participation at the meeting, you agree that CHA may copy, record and/or distribute in any such form your participation and involvement in any meeting session, activity or event.

No persons or organizations other than CHA or its designated contractor may audiotape any portion of the meeting without prior written permission of CHA.

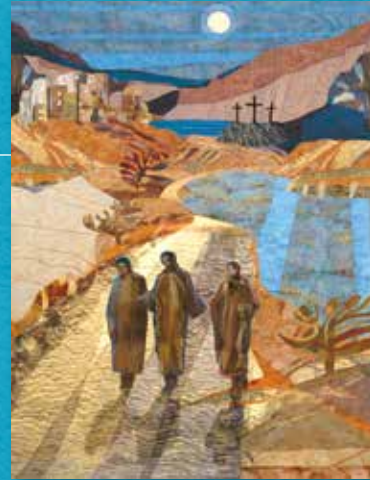
CHA reserves the right to decline registrations and to refund fees.



COVER ARTWORK

"The Road to Emmaus," Mike Torevell.

Used with permission.



Now on that same day two of them were going to a village called Emmaus, about seven miles from Jerusalem, and talking with each other about all these things that had happened. While they were talking and discussing, Jesus himself came near and went with them, but their eyes were kept from recognizing him. And he said to them, "What are you discussing with each other while you walk along?" They stood still, looking sad. Then one of them, whose name was Cleopas, answered him, "Are you the only stranger in Jerusalem who does not know the things that have taken place there in these days?" He asked them, "What things?"

When he was at the table with them, he took bread, blessed and broke it, and gave it to them. Then their eyes were opened, and they recognized him; and he vanished from their sight.

They said to each other, "**Were not our hearts burning within us** while he was talking to us on the road, while he was opening the scriptures to us?" That same hour they got up and returned to Jerusalem; and they found the eleven and their companions gathered together. They were saying, "The Lord has risen indeed, and he has appeared to Simon!" Then they told what had happened on the road, and how he had been made known to them in the breaking of the bread.

New Revised Standard Version Luke 24: 13-19 / 30-35

"The Road to Emmaus" artwork is a paradigmatic image for the formational process —
the oftentimes confused information we have to deal with (head), the gradual and even dramatic change that can take place when we "see" and allow the Spirit into our being (heart), and how this can become a transformational process whereby we want to share, and be of love and service to all others, and in the world (feet or hands).

Ministry formation creates experiences that invite those who serve in Catholic healthcare to discover connections between personal meaning and organizational purpose. These connections inspire and enable participants to articulate, integrate, and implement the foundational elements of Catholic health ministry so that it flourishes now and into the future.



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